





2016 ANNUAL REPORT





Dear Investors, Partners & Stakeholders,

On behalf of the Board of Directors and staff, I am pleased to share the 2016 Annual Report for the Kenosha Area Business Alliance (KABA).

2016 was another exciting year for economic development in the Kenosha Area. KABA's scorecard for the past 4 years (2013-16) now tallies over \$725 million in new investment and more than 5,500 jobs resulting from economic development projects. Ariens, Colbert Packaging and Vonco Products are notable wins from the past year.

The area's economic expansion and job growth have contributed to a healthier and more robust local economy. This was noted in August when Fitch and S&P upgraded Kenosha County's bond rating to AA+ (one notch below AAA).

This accelerated job growth, combined with less than favorable demographic trends for the region and state, has amplified the call to action regarding workforce development and education. During 2016, KABA worked closely with the W.E. UpJohn Institute for Employment Research to complete a Kenosha County Labor Market Analysis. The study, and resulting recommendations, now guides our work with education and workforce development partners to respond to these issues.

The Gateway Promise (college scholarship program) and Building Our Future Kenosha (a cradle to career, education initiative) are two early initiatives aimed at improving the area's talent pipeline that KABA has chosen to support.

Increasingly long term economic development success hinges on a community's capacity to support the human resource needs of business and industry. As we keep our foot on the accelerator with respect to economic development, we must also intensify efforts to develop, retain and attract talent. This will be a focal point for KABA in 2017 and beyond as we work with employers and education and workforce development partners to address.

Thank you for your support, investment, and involvement.

Best wishes for a prosperous 2017,

Todd Battle, President

SINCE THE BEGINNING OF 2013...



5,532 JOBS CREATED OR RETAINED

\$728.3 MILLION IN CAPITAL INVESTMENT



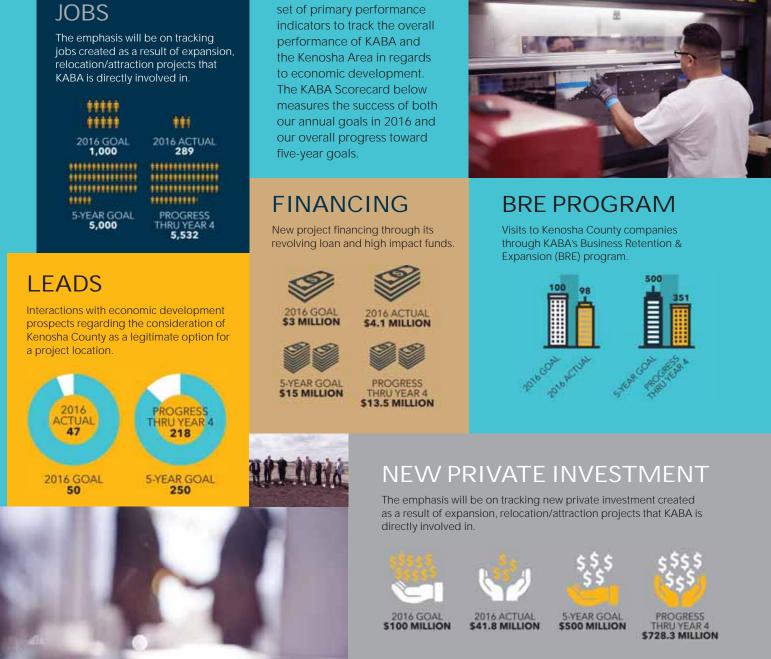


\$13.5 MILLION N NEW PROJECT FINANCING

351 COMPANY INTERVIEWS THROUGH BRE PROGRAM

2016 SCORECARD

In 2013, KABA developed a





2016 GOAL 2006 ACTUAL 20,000 30,0000 30,000 30,0000 30,000 30,000 30,000 30,000 30,000 30,000

Visitors to kaba.org.





444

2016 MAJOR WINS

The following economic development projects were announced in Kenosha County in 2016:

COLBERT PACKAGING CORP.

Company: Colbert Packaging Corporation is a leading manufacturer of folding cartons, rigid setup boxes and paperboard specialty products based in Lake Forest, III.

Project: Colbert acquired a new 173,000 SF building in the Business Park of Kenosha. The building will accommodate an expansion of its production operations and provide warehousing. They are expected to employ 110 people.

Assistance: The Wisconsin Economic Development Corporation (WEDC) has authorized the company to receive up to \$850,000 in state tax credits over the next three years. Kenosha County supplied \$250,000 from its High Impact Fund, which is administered by KABA.

"Wisconsin is known for its printing and paper-making industries, as well as the technical expertise of those who work in these fields, which makes the state an ideal location for Colbert."

—Jim Hamilton, President, Colbert Packaging

VONCO PRODUCTS INC.

Company: Vonco Products LLC, a leading manufacturer of flexible packaging and promotional products previously based in Lake Villa, III.

Project: Vonco plans to relocate its entire operation to a 80,500 SF facility in the Salem Business Park in the Town of Salem. Vonco will be the anchor tenant of the new business park being developed by KABA. Vonco is leasing the building from KABA and will have an option to purchase the facility. The company expects to create 105 jobs over the next three years.

Assistance: WEDC has authorized the company to receive up to \$500,000 in state tax credits over the next three years. Kenosha County pledged \$500,000 from its High Impact Fund, which is administered by KABA.

"Manufacturing in Wisconsin is a long-term competitive advantage."

-Keith Smith, President, Vonco Products

ARIENS COMPANY

Company: Ariens Company is a privately-owned and operated corporation that manufactures original outdoor power equipment for both consumer and professional customers. The company, established in 1933, is based in Brillion, WI.

Project: Ariens selected a 600,000 SF building in the Village of Somers' newly-constructed First Park 94 for the site of its new distribution center. They expect to employ approximately 50 people.

Assistance: The Village of Somers provided a \$250,000 development incentive and Kenosha County supplied \$250,000 from its High Impact Fund, which is administered by KABA.

"We appreciate the assistance of both the Village of Somers and Kenosha County for working with us, and for having the vision of making this area a key hub for distribution."

–Dan Ariens, President & CEO, Ariens Co.





The Salem Business park is a partnership between the Town of Salem, KABA and Kenosha County. Salem established a Tax Increment Financing (TIF) District, which has been used to finance all park infrastructure improvements including sanitary sewer, water, roadways, mass-grading and a storm water management system. Located just west of State Highway (STH) 83 on Wilmot Road, the Salem Business Park is in close proximity to the Illinois border and I-94. The first development, an 80,000 SF build-to-suit manufacturing facility for Vonco Products, got under way in October. Nine additional sites ranging in size from 4-9 acres remain available for development.

EXPANSIONS & OTHER DEVELOPMENTS

KABA tracks developments throughout Kenosha County. Below is a listing of the larger projects that took place in 2016:

Company	Project	Jobs	Туре	Municipality
CenterPoint Prop.	200,000 SF building	n/a	Speculative building	Village of Pleasant Prairie
Central Storage & Warehouse	37,000 SF addition	10	Expansion	Village of Pleasant Prairie
Doheny Enterprises	175,000 SF addition	175	Expansion	Village of Pleasant Prairie
EMCO Chemical	62,160 SF addition	35	Expansion	Village of Pleasant Prairie
First Industrial Realty	600,000 SF building	n/a	Speculative building	Town of Somers
Kem Krest	275,000 SF building	100	Acquisition	Village of Pleasant Prairie
Majestic Realty	424,164 SF building	n/a	Speculative building	Village of Pleasant Prairie
Ocenco, Inc.	40,000 SF addition	10	Expansion	Village of Pleasant Prairie
Zilber Property Group	72,000 SF building	n/a	Speculative building	Village of Pleasant Prairie

HELPING COMPANIES GROW

Revolving Loan Fund Program

KABA has helped hundreds of companies to relocate or expand in Kenosha County through its portfolio of community revolving loan funds which total \$30+ million.

These funds are used to provide low-cost financing to companies creating jobs in Kenosha County by expanding or establishing a new facility in the area.



Company: HY Frontiers, LLC dba Rustic Road Brewing Description: Craft brewery/bar/restaurant Project: Purchase/ renovation of existing building for expansion Total project investment: \$525,000 KABA loan amount: \$208,420 No. of jobs created/ retained: 10



Company: MIKA Brands, LLC dba Kitchen Cubes Description: Kitchen cabinet & countertop provider Project: Acquisition of building Total project investment: \$1,250,000 KABA Ioan amount: \$316,000 No. of jobs created/ retained: 14



Company: Town of Salem Project: Funding of infrastructure for development of Salem Business Park Total project investment: \$6,600,000 KABA loan amount: \$1,600,000 No. of jobs created/ retained: TBD

Company: Ariens Company Project: Leasing of 600,000 SF bldg Total project investment: \$4,500,000 High Impact Fund Award: \$250,000 KABA Ioan amount: \$1,000,000* No. of jobs created/retained: 50

Company: Colbert Packaging Corp. **Project:** Acquisition of 173,000 SF bldg **Total project investment:** \$24,500,000 **High Impact Fund Award:** \$250,000 **No. of jobs created/retained:** 110

Company: Vonco Products Project: Leasing of 80,500 SF bldg Total project investment: \$11,000,000 High Impact Fund Award: \$500,000* No. of jobs created/retained: 105



Kenosha County High Impact Fund

The Kenosha County High Impact Fund, administered by KABA, helps secure high quality economic development projects. "High Impact" developments are those which create a least 50 new, high-paying jobs or have a capital investment of at least \$3 million.

Since its inception, the High Impact Fund has contributed to the creation of almost **1,475 new jobs** and **\$168 million** in new private investment.

In 2016, KABA financed \$4,100,000 in high impact and revolving loan funds to six area companies, creating 289 jobs and aiding \$48,375,000 in total capital investment.

*funds to be released in 2017



BUSINESS RETENTION & EXPANSION PROGRAM

Every year, KABA takes the pulse of approximately 100 Kenosha County-based companies through its Business Retention & Expansion (BRE) Program. Employers provide KABA with valuable information about the health of the county's economy and identify opportunities and challenges to help KABA focus its development efforts.

In 2016, KABA staff conducted formal interviews with **98** companies. Of these 98 businesses, **96** relayed that they had experienced significant changes and/or achievements. The graphics below illustrate some of these achievements and provide examples from individual companies (for instance, 36 companies said that the growth of their business was their most significant achievement).



BUSINESS GROWTH

Good Foods Group added nearly 300 employees in the past three years.



EXPANSION/ MODERNIZATION COMPLETE

Allied Plastics added 48,000 square feet of manufacturing space and invested in new machines that allowed for increased volume and the production of larger parts.

NEW BUSINESS BRANCHES/ LOCATIONS ADDED

INNOVATION

Kenall launched Indigo-

marketing a process for

disinfection.

Clean, revolutionizing and

continuous environmental

Aurora, Bone Dry Products, Cordeck, Five Star Fabricating, Iris USA, Meijer, Mosmatic Corporation, Platinum

Systems, and Regulatory Compliance Associates all added new branches.



BUSINESS CHALLENGE ENDED SUCCESSFULLY



Pfizer acquired Hospira;

KemKrest acquired Unified Solutions, Inc.; SL Montevideo Technology Inc. acquired UTC Aerospace, Standex purchased Northlake Engineering; BlackEagle Partners purchased Anderson Manufacturing; and Associated Wholesale Grocers acquired Affiliated Foods Midwest. These companies reported either maintaining the same level of employment or a slight increase.

WORKFORCE REMAINS TOP OF MIND FOR MOST COMPANIES

A top concern for interviewed executives was the competitiveness around hiring and retaining the best talent. In response, KABA has put additional emphasis on addressing issues related to workforce, has put together a cadre of best practices in finding and keeping talent, and partnered with other organizations to make our region more successful in talent attraction and retention efforts.

"WHY DID YOUR COMPANY INVEST IN KENOSHA COUNTY?"

KABA asked industry leaders if they think Kenosha County is or has been a suitable place for investment, and if so, why? Their responses indicated that their investments have "begun to pay off". Most leaders cited Kenosha County's location between Chicago and Milwaukee as well as a strong business climate and overall stability as a key factor in their decision. *(refer to chart below)*





BRE: TAKING THE PULSE OF BUSINESS

"Kenosha County is booming right now. A lot of folks are looking to move into this area. It's a great place to be. There's great people here, and great talent to draw from."

- Jamie Hogan, President Specialized Accounting Services In order to better address labor challenges facing Kenosha County, KABA–together with its partners the Kenosha County Job Center, Gateway Technical College, UW-Parkside and Carthage College– commissioned the W.E. Upjohn Institute for Employment Research to conduct a Labor Market Analysis of the Kenosha region.

The analysis was the result of a five-month community engagement project that sought to uncover more in-depth information about:

- > Industry demand for occupations
- > Wage growth
- > Commuting patterns
- > Workplace conditions
- > Employee & employer perceptions
- > Educational attainment levels

"There are excellent efforts under way to enhance, retain, and attract the human capital necessary to help Kenosha County and its businesses—grow and prosper in an everchanging world. This analysis offers policy suggestions that we feel will aid in these efforts."



THE RESULTS

IOHN INSTITUTE

etention oolkit

ttraction &

May 16, 2016

Labor Market Analysis of the Kenosha, Wisconsin Region

Kenosha

Out-Commu

County

Analysis

May 24, 2016

KABA

KABA

Prepared for the Kenosha Area Business Aliance (KABA) by the W.E. Upjohn Institute for Employment Research, Ki

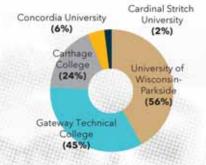
The Upjohn team created a comprehensive reportavailable at kaba.org-that outlined data from a survey of more than 1,700 employees in Kenosha County, in addition to the feedback from close to 60 employers at three workshops. Along with the key data sets, the analysis listed six overall recommendations to address challenges faced by the community.

KABA and its partners are using the information to collectively develop a series of talent strategies to address the challenges of area employers, and design training and educational opportunities consistent with the demands of the community.

THE KENOSHA COUNTY OUT-COMMUTER ANALYSIS

The Kenosha County Out-Commuter Analysis serves as a qualitative supplement to the Labor Market Analysis. It allowed KABA to learn more about who is commuting out, attributes of those commuters (i.e. age, occupation, education level), as well as where they're commuting to and why. Several questions also asked what factors would prompt a respondent to change positions and how they search for new job opportunities.

The final report shares 10 key findings and 10 recommendations for employers to attract candidates who are highly educated and experienced within this latent talent pool.



57% OF OUT-COMMUTER SURVEY RESPONDENTS WERE EDUCATED IN KENOSHA COUNTY

THE KENOSHA COUNTY LABOR MARKET ANALYSIS

WORKING ON OUR LABOR FORCE

PARTNERING W/ EMPLOYERS

As employers place increasing emphasis on finding and keeping skilled and qualified talent, KABA– through coordinated efforts with its workforce partners, including the Kenosha County Job Center, K-12 and higher education–is providing resources to help employers find the talent they need, including:

- > Customized recruitment event assistance
- > Leadership training & professional roundtables
- Strategy development for workforce recruitment, retention and engagement
- > Community-wide effort to attract/retain YPs (YLink)
- Initial phases of developing website to promote Kenosha County as a talent magnet (Kenosha County Talent Attraction & Retention Initiative)

SCHOOLS2SKILLS

Schools2Skills provides students, parents and educators the opportunity to explore and understand careers in manufacturing in Kenosha County. They learn about career paths, salaries and the education required to succeed in today's manufacturing environment.

In March, 25 students from Lance Middle School and Bradford High School attended a tour of InSinkErator's Kenosha facility, Niagara Bottling and the Gateway Technical College iMET Center.

LET'S TALK TALENT!



The *Let's Talk Talent!* Conference was held May 24th at UW-Parkside. The conference featured multiple sessions led by talent and attraction experts focusing on topics such as:

- the results of the The Kenosha County Labor Market Analyses;
- how companies can create a culture that attracts people;
- > what local companies are doing to attract and retain employees;
- > what millennials want from their workplace and communities.



PROFESSIONAL DEVELOPMENT

TRAINING

KABA provides training courses, workshops and briefings led by certified industry professionals. Programming is held at KABA's training center or is customized and held on-site at the company's facility.

LIVING AS A LEADER

KABA has partnered with Living As A Leader® (LAAL) to offer comprehensive leadership development programming in Kenosha County. This yearlong program features monthly group skill-building workshops as well as individual monthly coaching sessions.



Inspire is a one day leadership conference hosted annually by KABA. This year, more than 200 people attended the event held in September at Journey Church. Speakers at the event include local, regional, and national leaders including business executives, authors, education advocates, and community and non-profit stewards. *Inspire* has become a great forum for bringing the Kenosha Area together around leadership and community development topics. KABA plans to continue to expand this event in the coming years.



200 NUMBER OF PARTICIPANTS AT THE 4TH ANNUAL INSPIRE EVENT HOSTED AT JOURNEY CHURCH IN SEPTEMBER

100%

NUMBER OF SURVEY RESPONDANTS WHO INDICATED THAT THEY WOULD ATTEND THE EVENT AGAIN IN 2017



AMOUNT DONATED TO GIFTCARDGIVER COM FROM ATTENDEES' UNUSED GIFT CARDS SUBMITTED AT THE EVENT



NONPROFIT BOARD DEVELOPMENT ▼ PROGRAM

"The course material. instructors and guest speakers were awesome! Well done YLink."

- Program Graduate Young Leaders in Kenosha (Y-Link) is Kenosha County's young professional organization and is administered by KABA. Y-Link acts as the catalyst to connect, attract, retain and foster relationships, professional growth and communitymindedness among young professionals in the Kenosha Area.

KABA believes YLink is one solution to attracting, retaining and developing talent in the Kenosha Area. The organization facilitates highly unique, professional, social and community experiences that showcase Kenosha's best assets.

When young professionals are actively engaged with their community, it's more likely they will stay and influence the trajectory of our region.

Here are some of the exciting initiatives YLink undertook in 2016. Learn more at ylinkenosha.com.

Based on ongoing discussions and requests from area organizations who are looking for YPs to serve on boards, YLink created a six-week nonprofit board development program for young professionals. Program curriculum consisted of:

- > Overview of nonprofit structure
- Strategic planning
- Financial management
- Legal & ethical responsibilities
- Fund raising



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Freshest Idea Award: Y-Link

Kenosha is one of 15 communities throughout Wisconsin to host a series of events aimed at YPs during the annual YP Week Wisconsin in mid-April. YLink hosted five events that showcased the quality of life assets Kenosha has to offer to emerging talent, including a Streetcar Takeover and a Behind the Scenes look at the Kenosha Creative Space. Approximately 170 young professionals engaged in the week's activities.

2016 ADVISORY BOARD President

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Social Media Courtney Olson, Marketing MERZ North America Kendra Buchanan,

Annette Stich,

Fair Oaks Farms

Vice President

Jim Kettinger, Jr.,

Vince Montemurro

Lee & Associates

Secretary

Treasurer

Controller, **Riley Construction**

Company

Dooley & Associates

Connect Committee Chair Jeanette Kelly, Mike's Restaurant

Professional Development Committee Chair Amy Greil,

Group

UW-Extension

Community Engagement Committee Chair Brandi Cummings, Kenosha Public Library

NK

Past President Jennifer Koeppendoerfer, United Hospital System



YLink, in partnership with UW-Parkside's Advising & Career Center, piloted a mentoring program where established YPs in the Kenosha area volunteered to mentor UW-Parkside juniors & seniors - focusing on career readiness skills. The six-month program completes in May 2017.

COLLEGE-TO-CAREER **MENTORING PROGRAM**



THE KABA EDUCATION FOUNDATION

THE MENTOR PROGRAM

The KABA Mentor Program is a school-based program that empowers both young people and the adults working with them. Volunteer mentors from area businesses commit 30-45 minutes of their time each week with a third through fifth grade or middle school student to work on academic and social skills. Thank you to all of the mentors who are making a difference in a student's life!

CATALYST TO CAREERS COLLEGE SCHOLARSHIPS

The Catalyst2Careers Scholarship Program, administered by KABA, grants scholarships to graduates of Kenosha County high schools (public or private) who are also Kenosha County residents.

All recipients attended school locally at UW-Parkside or Carthage College. \$14,875 in scholarships was awarded in 2016 to local students.







PEOPLE ATTENDED THE 'BUILDING OUR FUTURE' COMMUNITY SUMMIT IN AUGUST

THE GATEWAY PROMISE

With financial support through the Gateway Technical College Foundation, *The Gateway Promise* ensures Kenosha, Racine and Walworth County high school graduates, who meet program eligibility requirements, can attend college at Gateway tuition-free. KABA is a proud financial supporter of this initiative.

BUILDING OUR FUTURE KENOSHA COUNTY

Building Our Future is a network of community leaders representing all sectors of Kenosha County committed to improving student outcomes. KABA is a proud financial supporter of this initiative.

The partnership unites existing programs, organizations and community resources to reach shared goals. Data allows them to measure their impact, continuously evaluate and improve their process, and highlight progress.

EVENTS



OVATION AWARDS

The 2016 Ovation Awards, recognizing business excellence in Kenosha County, were awarded at a dinner held in November.

2016's distinguished winners:

BUSINESS OF THE YEAR: ULINE

SMALL BUSINESS OF THE YEAR: PARTNERS IN DESIGN ARCHITECTS, INC.

ENTREPRENEUR OF THE YEAR: BOB LEE, JR., LEE PLUMBING & **ELECTRICAL CONTRACTORS, LLC**

FAST FIVE: > BONE DRY PRODUCTS, INC.

- > CORDECK
 - > LEEWARD BUSINESS
 - **ADVISORS**
 - > MEDTORQUE, INC.
 - > REGULATORY COMPLIANCE ASSOCIATES INC.



2016 KABA EVENTS

- > Annual Meeting
- > Ovation Awards
- > Inspire 2016
- > Let's Talk Talent!
- Holiday Social Night with the
- Kenosha Kingfish
- School Board Candidate Forum
- 18 Professional Roundtables: Business, CEO, HR, Marketing &
- Manufacturing
- > Inspire Breakfast
- 2 Business Park Tenant Meetings
 - 5 Groundbreaking/ Ribbon Cutting/ Announcement **Events**





KABA hosts various events throughout the year to inform and engage its investors and the business community about topics central to moving Kenosha County forward. Events

a business recognition

conference and more.

THE NUMBERS

In 2016:





1,855 PEOPLE

Note: does not include YLink or downtown events, training or professional roundtables.

THANK YOU!

The following companies supported KABA programming in 2016:

- > Biz Times
- > Carthage College
- > CenterPoint Properties
- > CliftonLarsonAllen
- > Colergét Conference Center
- **Emco Chemical Distributors**
- Express Employment
- > Gateway Technical College
- > Good Foods Group

- > Johnson Bank
- > Kenosha Visiting Nurses
- Association
- Riley Construction Co.
- > Sports Physical Therapists
- > Southport Bank
- > UW-Parkside
- > Zilber Property Group
- Paul Ryan REVIS & ADDRES ARA KABA WHERE THE

LEADERSHIP

BOARD OF DIRECTORS



Susan Ventura Executive Vice President, United Hospital System, Inc.



VICE CHAIR Karla Krehbiel Regional President, Johnson Bank

Dr. Bryan Albrecht President, Gateway Technical College

Anne Arbas Senior Vice President Chief Financial Officer, Jockey International, Inc.

Randy Ekern Vice President Global Operations & Supply Chain, InSinkErator

Dr. Deborah Ford Chancellor, University of Wisconsin-Parkside

Timothy Geraghty Attorney, Godin Geraghty Puntillo Camilli, SC

Randy Hernandez Executive Vice President, Operations, Kenall Manufacturing



Mitchell Januszewski Principal, Regulatory Compliance Associates, Inc.

Chet Keizer President, IRIS USA, Inc.

Jerry King Chief Financial Officer, Kenosha Beef International, Ltd.

Doug Koch President, Racine, Kenosha & Northern Illinois Markets, Aurora Health Care

Brad Miller Vice President, Market Development, SuperValu, Inc.

Chad Navis Director of Industrial Investment, Zilber Property Group



SECRETARY Susan Crane Owner, Crane Farms

Aleta Norris Partner, Living as a Leader

Aldo Pagliari Senior Vice President - Finance & Chief Financial Officer, Snap-on Incorporated

Brenda Penesis Plant Manager, ACCO Brands

Kurt Penn CEO, Good Foods Group, LLC

Dr. Sue Savaglio-Jarvis Superintendent of Schools, Kenosha Unified School District

Corey Schultz Vice President of Sales & Marketing Five Star Fabricating, Inc.



Peter Sinsky Chief Financial Officer, Riley Construction Co., Inc.

Charles Skendziel Owner, Equity Creative

Mike Stone General Manager, Amazon

Clara-lin Tappa Chief Administrative Officer, United Communications Corp.

Frank Unick Chief Financial Officer, Uline, Inc.

Timothy Woods Director - Manufacturing & Operations, North America, SC Johnson & Son, Inc.

Dr. Gregory Woodward President, Carthage College

STAFF & COMMITTEES

AUDIT

David Geertsen Kathleen Goessl Cherie Julius Karla Krehbiel* David Nankin Karl Ostby EXECUTIVE Anne Arbas Susan Crane Timothy Geraghty Randy Hernandez Jerry King Karla Krehbiel Aldo Pagliari Brenda Penesis Peter Sinsky Charles Skendziel Frank Unick Susan Ventura* Timothy Woods

FINANCE Sue Block Andrea Bukacek Jens Emerson* Nate Franke Paul Krumrie Wesley Ricchio Sara Verbsky Kyle Vitkus Andy Vogel NOMINATING

Brad Foley David Geertsen Karla Krehbiel Michael Pollocoff Clara Tappa Frank Unick Susan Ventura*

PERSONNE

Jerry Franke Karla Krehbiel Frank Unick Susan Ventura*

* denotes Chair



STAFF (clockwise left to right

Heather Wessling Grosz, Vice President of Economic Development Jeanne Geiger, Administrative Assistant Becky Noble, Director of Marketing

Todd Battle, President Brock Portilia, Director of Finance & Administration Brooke Infusino, Director of Talent Development Lisa Feltson, Office Manager

FINANCIAL INFORMATION

Kenosha Area Business Alliance, Inc. and its Subsidiaries

Unaudited Consolidated Statement of Financial Position Compiled for the Years Ending:

	2016	2015	
Assets			
Cash & Short Term Investments	\$13,609,623	\$15,734,902	
Notes/Advances Receivable Less Reserves	\$10,709,005	\$12,250,067	
Other Assets	\$3,350,230	\$1,556,964	
Total Assets	\$27,668,858	\$29,541,933	
Fixed Assets			
Property & Equipment Net of Accumulated Depreciation	\$5,879,482	\$14,836,315	
Total Assets & Fixed Assets	\$33,548,340	\$44,378,248	
Liabilities			
Accounts Payable & Other Short Term Liabilities	\$3,864,641	\$2,344,108	
Refundable Deposits	\$-*	\$12,000,000	
Total Liabilities	\$3,864,641	\$14,344,108	
Net Assets			
Unrestricted	\$10,988,094	\$10,948,071	
Temporarily Restricted	\$18,695,605	\$19,086,069	
Total Net Assets	\$29,683,699	\$30,034,140	
Total Liabilities & Net Assets	\$33,548,340	\$44,378,248	

*Note: In 2016, KABA transferred real estate holdings to the Village of Pleasant Prairie. The transfer reduced KABA's assets & liabilities by \$12,000,000 each.

Unaudited Consolidated Statement of Activities - All Funds, Compiled for the Years Ending:

	2016 Operating	2016 Loan Funds/Building	2015 Operating	2015 Loan Funds/Building
Revenues				
Contract Services	\$237,500	\$-	\$237,500	\$-
Membership Dues	\$298,705	\$-	\$271,115	\$-
Loan Service Fees	\$34,005	\$-	\$22,716	\$-
Training/CEO Roundtables Fees	\$85,788	\$-	\$ 108,244	\$-
Interest (Bank, Investments & Notes)	\$535	\$448,358	\$896	\$491,123
Revolving Loan Fund Administration	\$556,364	\$-	\$565,629	\$-
Other	\$160,281	\$923,635	\$98,176	\$203,334
Total Revenue	\$1,373,178	\$1,371,993	\$1,304,276	\$694,457
Expenses				
Personnel Costs	\$895,725	\$-	\$855,631	\$-
Revolving Loan Fund Administration	\$-	\$556,364	\$-	\$565,629
Travel / General Admin /Training / CEO Roundtable	\$81,830	\$-	\$95,241	\$-
Office Equipment	\$2,225	\$-	\$3,845	\$-
Mailing/Printing / Office Supplies	\$11,324	\$955	\$13,734	\$1,550
Accounting / Auditing / Legal	\$30,778	\$16,375	\$28,152	\$2,462
Insurance (Business & General Liability)	\$9,305	\$4,744	\$12,120	\$4,837
Telecommunications / Computer Services	\$25,093	\$942	\$25,307	\$924
Rent / Space Maintenance / Utilities	\$90,857	\$28,236	\$90,793	\$30,486
Membership & Business Development	\$190,374	\$-	\$142,626	\$-
Depreciation & Property Taxes	\$26,702	\$68,993	\$27,964	\$68,464
Miscellaneous Expense	\$-	\$54,328	\$75	\$ 56,056
Reserve Adjustment	\$-	\$827,000	\$-	\$16,500
Total Expenses	\$1,364,213	\$1,557,937	\$1,295,488	\$746,908
Change In Net Assets	\$8,965	\$(185,944)	\$8,788	\$(52,451)

2016 KABA MEMBERSHIP LISTING

Banking

Blackhawk Community Credit Union BMO Harris Bank Chase Community State Bank Educators Credit Union First Business Bank -Kenosha Johnson Bank MB Financial Bank Peoples Bank PNC Bank Southern Lakes Credit Union Southport Bank State Bank of the Lakes Tri City National Bank TruStone Financial Federal Credit Union US Bank

Business Services

Against The Grain Alarm Detection System Inc. Atlas Employment Services, Inc. Badger Press Photographics, Inc. Catalyst Exhibits, Inc. CCB Technology Chef David's Catered Events CJ & Associates, Inc. Computer Technologies, Inc. Converting Solutions, Inc. Corporate Design Interiors Dooley & Associates, LLC Econoprint Equity Creative Express Employment Professionals Hallum Enterprises, Inc. Halpin Personnel HR Value Partners Knoll Lee Hecht Harrison Leeward Business Advisors Leitch Printing Corporation Living As A Leader Martin Group Mueller Communications, LLC Offsite, LLC Over The Top Cuisine Parallel Employment Group Platinum Systems, Inc. Professional Services Group, Inc. TempsNow Employment & Placement Services LLC The Colergét Conference Center Winter Services, Inc.

Construction & Related Industries

Bane-Nelson, Inc. Berghammer Construction Corporation Bukacek Construction Cicchini Asphalt, LLC Concrete Specialties Company - Kenosha Dickow-Cyzak Tile Company Electrical Contractors of Wisconsin, Inc. Flannery Fire Protection, Inc. JS Pokorny Company, Inc. Keller, Inc. Kitchen Cubes Lee Plumbing Mechanical Contractors, Inc. Liftpro, LLC Martin Petersen Co, Inc. MSI General Corporation Northern Mechanical, LLC Postorino Decorating, Inc. Rasch Construction & Engineering, Inc. Riley Construction Co., Inc.

Scherrer Construction Co., Inc. SERVPRO of North Kenosha County The Bristol Group Thompson Project Management, LLC Yutka Fence

Engineering & Architectural Services

Clark Dietz, Inc. Deigan & Associates, LLC DLH Consulting Services, LLC Garland Alliance, Inc. JSD Professional Services, Inc. K. Singh & Associates, Inc. Kueny Architects, LLC Partners in Design Architects, Inc. Pinnacle Engineering Group R.A. Smith National Ruekert Mielke

Government & Education

Carthage College Central High School District of Westosha City of Kenosha Concordia University Wisconsin Gateway Technical College Herzing University Kenosha County Kenosha Unified School District St. Joseph Catholic Academy The Prairie School Town of Paris Town of Salem Town/Village of Somers Town of Wheatland University of Wisconsin -Parkside Village of Bristol Village of Paddock Lake Village of Pleasant Prairie Village of Silver Lake Village of Twin Lakes Wilmot Union High School District

Health Care & Related Industries

Abbott Accelerated Rehabilitation Centers Advanced Pain Management Aurora Health Care Business Health Care Group Comprehensive Orthopaedics, S.C. Daniel R. Santarelli DDS Dental Associates, Ltd., Kenosha Frantal Dental Care Frontida, Inc. Fulmer Dentistry Hospice Alliance Jeanne S. Vedder, M.D.

2016 KABA MEMBERSHIP LISTING

Health Care & Related Industries, cont.

Kenosha Area Family and Aging Services, Inc Kenosha Community Health Center, Inc. Kenosha Radiology Center

Kenosha Visiting Nurse Association & Affiliates LivingWell Home Medical Supplies, Inc.

OccuPro, LLC **Regulatory Compliance** Associates Inc. Sports Physical Therapists

Ronald Frederick

United Hospital System VaxPro LLC Wisconsin Specialty Surgery Center

Individual

Stanley Torstenson Michael Montemurro **County Executive** Jim Kreuser Karl Ostby

Clifton Peterson Susan Crane Greg Wernisch

Terry Nolan Carl Holborn David Geertsen Representative Samantha Kerkman

Insurance, Legal & Financial Services

A.B. Schmitz Agency, Inc. Alia, DuMez, Dunn & McTernan, S.C. Ameriprise Financial Services, Inc. Andrea & Orendorff, LLP CliftonLarsonAllen LLP David Insurance Agency Davison Law Office, Ltd. Deininger & Co., Inc. Ehlers and Associates, Inc. Financial Service Group, Inc.

Godfrey & Kahn S.C. Godin Geraghty Puntillo Camilli, SC Guttormsen & Hartley, LLP Jacsten Holdings, LLC Lindner & Marsack, S.C. Littler Mendelson, P.C. Madrigrano, Aiello & Santarelli, LLC Michael Best & Friedrich LLP

Gateway Mortgage Corp.

Holdings **Promontory Point** Partners, LLC Prophet Wealth Management **RHR** Management Consulting, LLC Sam Ruffolo Agency Scott Olson, CPA, LLC Seymour & Associates, S.C. Specialized Accounting Services LLC

Platinum Commercial

Thomey Financial Services & Eighth Avenue Advisors Tirabassi, Felland & Clark, LLC Trottier Insurance Group Valeri Agency, Inc. Villani, Becker & Larsen S.C. Vrakas CPAs + Advisors Wegner CPAs Wells Fargo Advisors Wipfli LLP

Manufacturing

Abatron, Inc. ACCO Brands Allied Plastics, Inc. Ardent Mills LLC **ASYST Technologies LLC** Badgerland Products, Inc. Beckart Environmental, Inc. **BEI Electronics, LLC** Bio Fab Technologies, Inc. **Bone Dry Products** Bradshaw Medical Inc. Branko Perforating FWD., Inc. Centrisys Corporation **Commercial Plastics Compass Minerals** Contact Rubber Corporation Cordeck Emco Chemical Distributors, Inc. **Engendren** Corporation

Expanded Technologies Corp. Fair Oaks Farms, LLC Finishing & Plating Service, Inc. Five Star Fabricating, Inc. FNA Group Inc. GEM Manufacturing Inc. Gerdau Good Foods Group, LLC Hanna Cylinders, LLC Honevwell/Genesis Cable Products Industrial Toolz/Handi-Ramp InSinkErator IRIS USA, Inc. ITO Industries, Inc. Jockey International, Inc. Kenall Kenosha Beef International, Ltd.

Kenosha Lumber & Manufacturing Co., Inc. Kirsan Engineering, Inc. L & M Corrugated Container Corp. Lakeside Steel & Mfg. Co. LMI Packaging Solutions, Inc. Medtorque, Inc. Mikrotech, LLC Monarch Plastics, Inc. Mosmatic Corporation Niagara Bottling, LLC Northlake Engineering, Inc. Ocean Spray Cranberries, Inc. Ocenco, Inc. Pacific Sands Parker Plastics, Inc. POP Manufacturing Powerbrace Corporation Process Pipe & Valve, Inc.

Puratos Chocolate USA Quest Products Inc. R+D Custom Automation Reflective Concepts, Inc. Rehrig Pacific Company **Rust-Oleum Corporation** S.C. Johnson & Son Sanmina Shiloh SL Montevideo Technology, Inc. Snap-on Incorporated ST Specialty Foods TG3 Electronics, Inc. The Blast Shop, Inc. The Metal Shop Toolamation, Inc. ViskoTeepak voestalpine Precision Strip WI, Inc.

2016 KABA MEMBERSHIP LISTING

Media

Kenosha News

Non-profit

Boys & Girls Club of Kenosha Goodwill Industries of Southeastern Wisconsin, Inc. Kenosha Achievement Center, Inc. Kenosha Area Chamber of Commerce, Inc.

Real Estate

Bear Real Estate Group Berkshire Hathaway Home Services Epic Real Estate Bridge Development Partners CenterPoint Properties Clovis Point, LLC Darwin Realty & Development Corporation Kenosha Area Convention & Visitors Bureau Kenosha Common Markets, Inc. Kenosha Community Foundation Kenosha Country Club Kenosha YMCA Lake County Partners Lemon Street Gallery & Artspace MRA Southshore Realtors Association, Inc.

NAI MLG Commercial Petretti Builders & Developers Pitts Brothers & Associates LLC Prime Realty Group of Wisconsin, LLC RE/MAX Elite, Inc. -Mary Dixon United Way of Kenosha County WHEDA Women and Children's Horizons, Inc.

Twin Lakes Area Chamber &

Business Assoc., Inc.

RFP Commercial, Inc. Southshore Title and Closing Services, LLC Transwestern Venture One Real Estate, LLC WISPARK LLC Zilber Property Group

Total Furniture Triangle Appliance, Video & Carpeting Inc. Wilmot Mountain, Inc.

First Industrial Realty Trust, Inc. Garretto Real Estate LLC Janko Group Landmark Title Corporation Lee & Associates of Illinois LLC Legacy Property Management Services, LLC

Retail Establishments

Cast, LLC DBA Sazzy B Chiappetta Shoes, Inc. Crown Trophy & HTE Promotional Festival Foods Kenosha Kingfish Baseball Club Kentucky Fried Chicken LaMacchia Travel Mike's Chicken & Donuts Mitchell Carpets Paielli's Bakery, Inc. Pleasant Prairie Premium Outlets Rustic Road Brewing Co. Southport Marina Tenuta's Delicatessen & Liquors, Inc. The Club at Strawberry Creek

Telecommunications & Utilities

Alliant Energy ClearCom Inc McTernan Wireless / Mobile One TDS Time Warner Cable We Energies Wisconsin Fuel & Heating

Transportation, Distribution & Warehousing

Amazon Arvato Associated Wholesale Grocers ATC Transportation LLC C.H. Robinson Worldwide, Inc. EJOT Fastening Systems LP GFI Midwest LLC Glacier State Distribution Services Gordon Food Service Heartland Produce Co. Jelly Belly Candy Company JHT Holdings, Inc. Mann Public Warehouse Meijer Merchants Moving & Storage Co. Midwest Refrigerated Services Otto Nelson Moving and Storage Palmen Auto Group Pepsi Beverages Company Pfizer Stein's Aircraft Services SuperValu, Inc. Uline, Inc. Volkswagen Group of America, Inc. Yamaha Motor Corp., USA



The Kenosha Area Business Alliance (KABA) is Kenosha County's economic development organization and business association.

A public-private partnership, KABA is focused on making the Kenosha Area a better place to do business, live, and work, through: (1) Economic development initiatives that stimulate private sector investment and job creation; (2) Providing programs, products, and services that improve the competitiveness of Kenosha Area employers and their employees; and (3) Educational initiatives aimed at enhancing student achievement and overall school performance.

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