

2012 Annual Report

KENOSHA AREA BUSINESS ALLIANCE

The Kenosha Area Business Alliance (KABA) is Kenosha County's economic development organization and business association.

A public-private partnership, KABA is focused on making the Kenosha Area a better place to do business, live, and work, through: (1) Economic development initiatives that stimulate private sector investment and job creation; (2) Providing programs, products, and services that improve the competitiveness of Kenosha Area employers and their employees; and (3) Educational initiatives aimed at enhancing student achievement and overall school performance.

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KABA Mission Statement

The Kenosha Area Business Alliance is the lead business organization that drives economic development throughout Kenosha County. KABA supports and provides services to its investors and the community to ensure quality growth, a robust economy and a positive business climate for the Kenosha area.

Staff

Pictured (L-R): Todd Battle, President; Teri Muehlbauer, Office Manager; Brooke Infusino, Director of Talent Development; Lisa Feltson, Administrative Assistant; Becky Noble, Director of Marketing; Richard Rodenbeck, Director of Business Finance.



Dear Investors, Partners & Stakeholders,

The 2012 Annual Report for the Kenosha Area Business Alliance follows, detailing progress toward key objectives that are the basis of Kenosha First, KABA's long range economic development strategy.

Business development activity continued to accelerate in 2012. Early in the year, the Kenosha County High Impact fund was tapped for the first time to help finance a significant expansion at Bradshaw Medical. In late December, Meijer announced plans to establish a Midwest Distribution Center in Pleasant Prairie to serve their growth in Northern Illinois and Wisconsin. In between these bookend projects, KABA worked on seven additional development opportunities that yielded an expansion, a new facility, or relocation to Kenosha County. All told, these projects involve more than 760 new jobs and roughly \$90 million in private investment for Kenosha County.

Additionally, efforts to stimulate
Downtown Revitalization continued to
gain momentum. The Downtown Strategic
Development Plan was completed and
adopted as Kenosha's Master Plan for
Downtown. A number of points of
emphasis in the plan were highlighted and
addressed through the City's budgeting
process. Various stakeholders have come
together to spearhead the creation of

a Downtown Management Organization and the hiring a development professional to staff it. A Wisconsin Main Street designation is being pursued.

2012 also saw a significant investment from KABA in the area of talent development. A managing

partner agreement was struck with Y-Link, Kenosha's young professional organization, and KABA added professional staff to expand its efforts regarding this and other education and workforce development initiatives.

Economic conditions continue to improve. The County's unemployment rate has dropped nearly five percentage points from its peak in February 2010 and is now below 8%. Similarly, Kenosha County's industrial vacancy rate continues to decline as leasing and sales activity increase. There's steady improvement in business expansions, investment, and hiring. The Kenosha Area is very well positioned as economic development activity gains momentum.



KABA, with the continued strong support of its public and private sector partners and investors, will continue to invest time, energy and resources toward the implementation of the Kenosha First strategy. Thank you for your continued support and interest in KABA and its mission.

Sincerely,

lean Moran

Jean Moran, Chair Todd Battle, President

Leadership



Chair Virginia Moran Chief Executive Officer, LMI Packaging Solutions, Inc.



Vice Chair Frank Unick Chief Financial Officer, Uline, Inc.



Secretary
Susan Ventura
Senior Vice President &
Chief Operating Officer,
United Hospital System, Inc.



TreasurerPatrick DeGrace
Director of Customer Care,
Hospira, Inc.

William Abt Senior Vice President of Business & Administration, Carthage College

Bryan Albrecht President, Gateway Technical College Marvin Bembry Director – State & Local Government Affairs, Abb Vie

Guy Bradshaw Chairman & CEO, Bradshaw Medical, William Chew Regional President – Midwest & Southeast Regions, SuperValu, Inc.

Susan Crane Director Customer Services, We Energies

Matthew Davidson CEO, Xten Industries, LLC

Ken Dowdell Vice President/ Publisher, Kenosha News

Deborah Ford Chancellor, University of Wisconsin - Parkside

Timothy Geraghty Attorney, Godin Geraghty Puntillo Camilli, SC

Michele Hancock Superintendent of Schools, Kenosha Unified School District Mitchell Januszewski President & CEO, Regulatory Compliance Associates, Inc.

Karla Krehbiel Senior Vice President, Johnson Bank

Ronald Kwasny Vice President & Treasurer, Jockey International, Inc

Chris Olson Vice President & Chief Administrative Officer, Aurora Health Care

Aldo Pagliari Senior Vice President – Finance & Chief Financial Officer, Snap-on Incorporated

Brenda Penesis Plant Manager, GBC / ACCO Brands Carl Schultz President, Five Star Fabricating, Inc.

Peter Sinsky Chief Financial Officer, Riley Construction Company

Gregg Thompson President & CEO, Bukacek Construction

Stanley Torstenson Retired CEO, Stans Lumber, Inc.

Peter Valeri President, Valeri Agency, Inc.

Dennis Vignieri President, Kenosha Beef International, Ltd.

Timothy Woods
DirectorManufacturing
& Operations,
North America,
SC Johnson & Son

Committees

Audit

Sue Block
David Geertsen
Kathleen Goessl
Ronald Kwasny
Patrick Milne
David Nankin
Karl Ostby
Frank Unick*

Executive

Susan Crane Matthew Davidson Patrick DeGrace Timothy Geraghty Karla Krehbiel Ronald Kwasny Virginia Moran* Aldo Pagliari Gregg Thompson Stanley Torstenson Frank Unick Susan Ventura

Finance

Thomas Camilli, Jr.
Jay Cashmore
Jens Emerson
Nate Franke
Wayne Kottka
Heather Kraeuter
Wesley Ricchio
Andy Vogel
David Wright*

Nominating

Matthew Davidson
Patrick DeGrace
Jerold Franke
David Geertsen
Virginia Moran
Barbara Riley
Robert Terwall
Stanley Torstenson

Personnel

Jerold Franke Virginia Moran* Stanley Torstenson Frank Unick

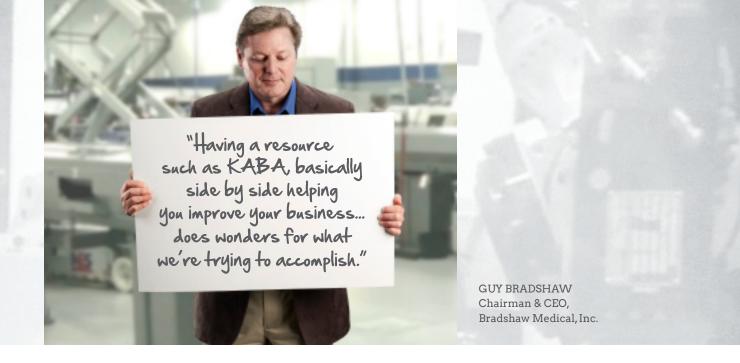
Scholarship

Laura Malloy Bush Treopia Cannon Andrew Dodge John Donnell Ken Fellman* Linda Langenstroer

Downtown Development

Mayor Keith Bosman Mark Fedyk Deanna Goodwin Zohrab Khaligian Jeff Labahn Joseph Madrigrano Mark Molinaro Lou Molitor Virginia Moran David Nankin Ashley Noble Brian Reining Julio Rivera Ric Schmidt Ald. Chris Schwartz Susan Ventura

* denotes Chair



Support and expand the existing base through business retention and consolidation strategies.

Kenosha First

In 2009, KABA adopted 'Kenosha First: An Economic Development Strategy for Kenosha County: The Next Phase'. The strategic plan, created with assistance from TIP Strategies, has served as the blueprint for KABA's economic development activities to date. The following pages outline progress towards the plan's five core goals.



Meijer to Establish Major Operation in Kenosha County

Meijer Inc., a Grand Rapids, MI-based retailer, has acquired the Supervalu Midwest Distribution Facility in LakeView Corporate Park in Pleasant Prairie. The site contains a 550,000 SF distribution center on approximately 120 acres. Meijer's plans call for a 250,000 SF addition to the facility and total employment of 486 once construction is complete and the center is operating at full capacity.

Meijer has about 200 stores in the Midwest which offer general merchandise and grocery items. They are in the process of establishing five stores in Southeast Wisconsin, including one in Kenosha.



"Like any successful business, economic development organizations must attend to their existing customers first: local businesses."



KABA's CEO Roundtable



2012 marked the third year of a successful CEO roundtable program for area manufacturing executives. Initially formed in 2010, the group provides a forum for peer learning and sharing of best practices and management strategies. The group is made up of Presidents, CEOs and owners of Kenosha Area manufacturing companies. Thirteen CEOs of area firms actively participated during 2012.

The focus of the program has been on mid-sized manufacturing companies. The participating firms are often referred to as 2nd Stage companies. The term 2nd stage is used to describe firms that are in a growth mode, having moved beyond a start-up phase, yet still far from a mature stage where the rate of growth tends to level off.

The CEO Roundtable program has a professional facilitator who helps lead the monthly meetings and stays in close contact with group participants.

2012 KABA rrower Profile

Industrial Toolz

KABA's funds were used to assist the company with the purchase of a facility in the Business Park of Kenosha and equipment that will allow the company to commence manufacturing operations in Wisconsin. Industrial Toolz will manufacture products for a national dealer base that will include HandiRamp.com—an international e-commerce retailer located in Libertyville, Illinois. The company manufactures and markets dockboards, dockplates, yard ramps and non-slip treads for distribution worldwide.

Material handling products manufacturer KABA Financing: \$500,000 Total project amount: \$2,000,466 Jobs created: 10





Good Foods Group Setting up Food Processing Plant in LakeView Corporate Park

Good Foods Group purchased a 57,000 SF building in Pleasant Prairie's LakeView Corporate Park and plans to relocate in early 2013. This site will become the company's headquarters and major production facility. Good Foods Group makes pre-packaged, all natural food, including preservative-free options. The initial phase of the project is expected to create approximately 50 new jobs.

- from 'Kenosha First: An Economic Development Strategy for Kenosha County: The Next Phase'



Business Retention & Expansion (BRE)

A staple ingredient of comprehensive economic development programs, formal business retention and expansion visits are conducted to learn about a community's existing business base and gain insight regarding the challenges and opportunities employers face. The information gathered from these in-person discussions is aggregated and used as part of a continuous improvement process for the community to help upgrade the business climate.

KABA uses an economic development software package called 'Synchronist' to manage this aspect of its economic development program. During 2012, nearly 60 formal interviews were completed and entered into the 'Synchronist' system.

2012 KABA orrower Profile

Platinum Systems, Inc.

KABA's funds were used to assist the company with the purchase of a building situated on Green Bay Road that houses the company's corporate offices. Platinum Systems offers a full scope of core services in computer networking, managed technology support, disaster recovery and mobile solutions. The company serves businesses along the Chicago/Milwaukee corridor.

Computer Networking Solutions KABA Financing: \$180,000 Total project amount: \$450,000 Jobs created/retained: 26





2012 Kenosha County Business Excellence Awards

KABA, in collaboration with the Kenosha Area Chamber of Commerce, recognized seven local companies and one individual for their success at the 2012 Kenosha County Business Excellence Awards in November. The event was presented by Johnson Bank and UW-Parkside, and additionally sponsored by BizTimes

Media and CliftonLarsonAllen.



Allied Plastics, Inc. was honored as Business of the Year. Based in Twin Lakes, Allied is a full-service custom thermoforming manufacturer. Since 2009, the company has added almost 100 people and their sales have increased by over \$15 million.

Tenuta's Deli, Liquor & Wines was the Small Business of the Year. Jim Kettinger, President, CEO & Owner of Engendren Corporation (f/k/a IEA, Inc.), was tapped as Entrepreneur of the Year.

The Fast Five recognition recognizes rapidly-growing

companies that are driving the economy now and into the future. The 2012 Fast Five recipients were: Albany-Chicago Company, LLC; Bio Fab Technologies, Inc.; Kitchen Cubes, LLC; Mikrotech, LLC; and Specialized Accounting Services, LLC.



2. Position Kenosha County for long-term economic growth and development.



Revolving Loan Program (RLF)

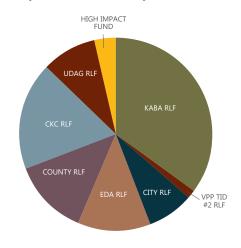
KABA manages an extensive portfolio of community revolving loan funds, totaling almost \$29 million. These funds are used to provide low-cost financing options to companies creating jobs in Kenosha County by expanding an existing business or by establishing a new facility in Kenosha County.

Loan Allocation by Revolving Loan Fund (RLF)

Total	\$28.831.308	100.0%
High Impact Loan Fund	\$1,001,732	3.5%
UDAG RLF	\$2,658,650	9.2%
CKC RLF	\$5,152,053	17.9%
COUNTY RLF	\$3,738,020	13.0%
EDA RLF	\$3,482,579	12.1%
CITY RLF	\$2,294,771	8.0%
VPP TID#2 RLF	\$660,030	2.3%
KABA RLF	\$9,843,473	34.1%

^{*}Total fund balance as of 12/31/12





Loan Uses

Totals	51	94.4%
Milk Volume Production	1	1.9%
High Impact	1	1.9%
Renovations/Leasehold Improvements	3	5.6%
Working Capital	7	13.0%
Machinery & Equipment	17	31.5%
Real Estate (Land/Building/Expansion)	22	40.7%



Kenosha County High Impact Fund

Kenosha County Executive Jim Kreuser and the Kenosha County Board of Supervisors committed \$1,000,000 in 2011 to the establishment of a High Impact Fund to support economic development projects that have a substantially positive impact on the community in terms of high quality job creation and private investment. The County earmarked another \$500,000 to this fund in 2012.

The first project to receive funding from the new program was a major expansion by Bradshaw Medical. A start-up company in 2006 with a handful of employees, Bradshaw has a track record of phenomenal growth in terms of revenue and employment. Bradshaw constructed a state of the art manufacturing facility in 2010 to house the production of its medical instruments. The company estimates that its most recent expansion could create up to 80 new jobs over the next three years.

2012 KABA orrower Profile

Bradshaw Medical, Inc.

Bradshaw Medical is the first recipient of funding from Kenosha County's new High Impact Fund. The company specializes in the design and manufacturing of medical instruments for spinal implant surgery, the fastest growing segment of the orthopedic industry. Due to strong growth, the company plans to add up to 80 full-time positions.

*minimum requirement of High Impact Fund

Surgical instrument manufacturer KABA Financing: \$250,000 Total project amount: \$1,860,000 Jobs created/retained: 50*





Redevelopment of former Chrysler Kenosha Engine Plant Site



Considerable progress has been made with respect to repurposing the former Kenosha Engine Plant site. Per an agreement the City has with the liquidating trust and various environmental agencies, demolition of the existing structures on the site commenced in 2012. The buildings should be completely removed by mid-year 2013. The City will then take possession of the site and continue to work with participating environmental agencies on site remediation and future re-use.

A light industrial park is among the possible options being considered for this 100+ acre property in the heart of the City.



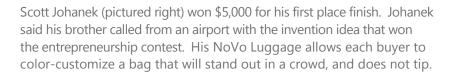
The First Annual Racine/Kenosha FastPitch Competition



KABA co-hosted an exciting new event for the area that supports entrepreneurs in the start-up, pre-start-up and idea stages. The Racine/Kenosha Fastpitch Competition was a showcase for forty-four entrepreneurial ideas. Held at Gateway Technical College's iMET Center in August, each participant had three minutes to 'pitch' their idea to a panel of judges from the business and investment community.

Judges chose 13 finalists who competed in a final round for the top three prizes in the iMET auditorium, which had a near capacity crowd. All competitors received invaluable feedback, a fun experience and valuable exposure to

investors, business leaders, potential mentors and media.





"Understanding the role of innovation, the potential of entrepreneurship, and the importance of professional services are important components of a progressive economic development plan."

2012 KABA Borrower Profile

Pacific Sands, Inc.

KABA's funds were used to assist with the relocation of the Pacific Sand's corporate headquarters and production facilities and to purchase equipment that will allow the company to expand operations. In 2012, the company moved into a 32,000 SF facility in Kenosha. Pacific Sands is a rapidly growing company that develops, markets and sells non-toxic, earth-, health- and child-friendly products for cleaning, personal hygiene and water maintenance applications.



"Kenosha County's most important talent asset is its access to higher education. [It] makes the county very competitive in attracting and keeping young talent from around the region."

KABA adds Director of Talent Development position

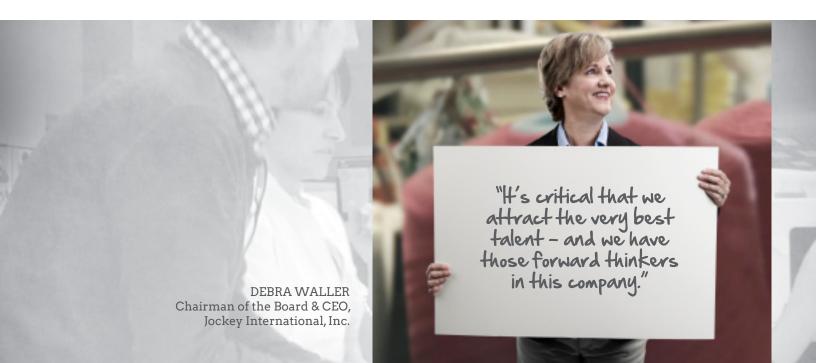
Brooke Infusino joined KABA in October 2012 in a newly-created position for the organization: Director of Talent Development. Brooke has a variety of duties relating to the development and advancement of Kenosha County's workforce. Her role includes serving as a liaison to Kenosha County's primary, secondary and post-secondary education systems; administering the mentor, scholarship and other programs supported by the KABA Foundation; and serving as the executive director of Y-Link - Kenosha County's young professional organization.

Leadership Development

KABA continued its partnership with Living As A Leader to offer a comprehensive leadership development program for Kenosha County employers and their emerging leaders. The Leadership Development Series focuses on developing leaders with the skills and knowledge required to effectively lead others. The process includes a combination of classroom training and one-on-one leadership coaching.

Series Two in Fall 2012 had 21 participants, up from 14 in 2011.

3. Attract, engage, and retain talent.



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Training

KABA offers and coordinates training courses, workshops, webinars, briefings and round-table discussions covering topics ranging from supervisory management to forklift training, first aid/CPR to computer classes. KABA maintains a comfortable and convenient training center at its office and can also coordinate customized, onsite training programs for individual companies.



Professional Roundtables

In addition to the CEO Roundtable, KABA hosts two professional roundtables on a quarterly basis: Finance and Human

Resources (HR).
These roundtables
provide a forum
where professionals
can discuss current,
relevant issues and
draw on the collective
experience of the
group to gain practical
insights which can be
applied immediately.





Leadership

President

Randy Troutman Vice President, Technology & Business Development, LMI Packaging Solutions, Inc.

Vice President

Ashley Noble Vice President, Commercial Banking Johnson Bank

Treasurer

Nicole Bezotte Senior Associate, CliftonLarsonAllen LLP

Secretary

Ashleigh Henrichs Executive Director, Kenosha Literacy Council

Professional Development Committee Chair

Manoj Babu Associate Dean of Business, Gateway Technical College

Connect Committee Chair

Jennifer Koeppendoerfer Director of Finance & Administration, Xten Industries, LLC

Community Engagement

Committee Chair Kim Lishamer Sales & Operations Planning Manager, LMI Packaging Solutions, Inc.

Y-Link is Kenosha's young professionals organization. In 2012,

Y-Link entered into a managing partner agreement with KABA. Under the agreement, KABA is providing Y-Link with dedicated administrative and organizational resources as well as the infrastructure to take Y-Link's programming to the next level.

The organization is advised by a volunteer nine-person board

of directors as well as three volunteer committees.

Members at Large

Keith Chyla Branch Manager, C.H. Robinson Worldwide

Jennifer Dooley Principal, Dooley & Associates

At Y-Link, being a young professional encompasses more than the title on your business card. It's about what you do with it and who you impact in the process. Y-Link helps Kenosha YPs reach their potential through leadership development, peer networking and civic involvement.

Y-Link offers a diverse slate of programs including Leadership Forums with local business and community leaders, Food for Thought Workshops, Raise the Bar informative networking events, a YP Book Club, speed networking, Reach Out community service events, a 5K charity run/walk and much more!



The KABA Foundation

In 1996, the Kenosha Area Business Alliance Foundation, Inc. was formed to develop education initiatives with local Kenosha schools to increase graduation rates, enhance the overall quality of education and foster the best educational system in the state.

Through this foundation, KABA plays an active role in the Kenosha Area's education system including an elementary school mentoring program, annual scholarship awards, and support for various technology-related initiatives. Inc.



The KABA Mentor Program

The KABA Mentor Program is a school-based program that empowers both young people and the adults working with them. Volunteer mentors from area businesses commit 30-45 minutes of their time each week with a third through fifth grade or middle school student to work on academic and social skills. In the 2012/13 school year, 146 mentors from 59 member organizations participated in the program.

2012/2013 Mentors

Angela Allen Lisa Anderson Kelly Andreoli Sherri Arnold Maria Bartholomew Todd Battle Patty Bauer Alexander Beal Nita Becker Sheryl Becker Eric Belongia Sally Berzinsky Bruce Bosman Barbara Brever Stacy Busby Patricia Caira Tamara Cannon Jan Caputo Terri Chardukian Delia Chiappetta Stephanie Christenson

Christofferson Ashley Cooper Zach Daniels Joan Dobbins Andrew Dodge Jay Eckholm Kimberly Erdmann Cvndi Farmer Dena Feingold Pat Finnemore Janet Frederick Karl Frederick Marge Gentner Juli Georno Jackie Gianeselli Jean Glitzky Linda Godin Maureen Goldstein Deanna Goodwin Adelene Greene Alex Greno

Kelly Hansche Bill Harris Miles Hartley Tom Hartley Jackie Hartley Lori Heckel Amy Henn Ashleigh Henrichs Cheryl Hernandez Dawn Herrmann Vickie Hessefort Tom Hessefort Suzie Hildebrandt Jennifer Hoenig Robert Hofer John Hogan Cheryl Ide Kelly Infusino Nick Infusino Brooke Infusino Natasha Jennings

Bruce Johnson Megan Jurvis Lynn Jurvis Diane Kentala Steven Knecht Kelly Koblenski Jennifer Koeppendoerfer Dale Kolmos Rob Ladousa Linda Langenstroer Tony Leach Joseph Leonardi Rachelle Little Kevin Loef Andrew Loewen Rachael Malsack Tommy Malsack Phil Marlotty Shirley Marlotty David Marran

James McPhaul

Karin Meade Ingrid Meffle Melissa Merfeld Kevin Metallo Sasha Mika John Milisauskas Rosanna Molinaro Ken Muehlbauer Teri Muehlbauer Rodney Nixon Ashley Noble Becky Noble Terry Nolan Carmela Parker Janet Parmentier Terra Parsons Jonathan Pietkiewicz Silvana Presta Adam Prust Barbara Randolph Harry Rarick

Karen Reget Barb Riley Connie Rinaldi Irene Robaidek Marcy Romanowski Ken Ropp Lisa Ruediger Rich Salisbury Susan Scalzo Hillary Schenk Brenda Schmidt Sharon Schmidt Rosalie Schmitz Tina Schmitz Michelle Schroeder Heather Schulz George Sedloff Nancy Sedloff Lautauscha Shell Rill Siel Helene Sobin

Brad Stanek Beverly Stoops Danette Strickland Scott Tench Bev Terry **Dustin Tody** Ismael Torres Gina Torres Matt Troha Debra Tutlewski Daphne Ursu Gregoria Vasquez Bill Vassos Tamara Vendetta Linda Ventura Kristina Wamboldt Jeannie Wawiorka Trudy Westplate Jesse Whitney Sheri Zaionc

Mentor Program Sponsor Companies and Organizations

A.B. Schmitz Agency, Inc.
Aldi
Andrea & Orendorff
Asyst Technologies
Bank of Kenosha
Belongia-Hervat Group
Beth Hillel Temple
Bosman Monuments
Boys & Girls Club of Kenosha
Carpetland USA
Chase Bank
Comcast
Gateway Technical College
Goodwill Industries of

SE Wisconsin

Grand Appliance & TV
Guttormsen, Hartley, Wilk
& Higgins, LLP
Hair Unlimited
Helene Sobin Consulting
Herbert's Jewelers
HOPE Council, Inc.
JHT Holdings
Jockey International
Johnson Bank
KABA
Kenosha Area Convention
& Visitors Bureau

Kenosha Community Health Center Kenosha County Kenosha County Division of Health Kenosha County Job Center Kenosha Literacy Council Kenosha News Kenosha Police Department Kenosha Public Library Kenosha Unified School District Kidzone Child Care Center Lake County Health Department Liberty Builders
Liberty Mutual
Lifetouch
M&I, A part of BMO
Financial Group
Madrigrano Aiello &
Santarelli, Inc.
Olive Garden
Professional Services
Group, Inc.
Riley Construction
S.C. Johnson & Son
Sigmetrix, LLC
Sign-A-Rama
Southport Bank

State Bank of the Lakes
State of Wisconsin Board
on Aging & Long Term Care
SuperValu, Inc.
Terken, Inc.
Northwestern Mutual
United Hospital System
USABlueBook
University of WisconsinParkside
Walgreens
Wisconsin Department of
Corrections
Xten Industries



College Scholarship Program

Each year KABA awards thousands of dollars in college scholarships. In 2012, KABA awarded \$25,000 to Kenosha County High School graduates pursuing higher education.

Since its inception in 1997, the KABA Scholarship Program has awarded 135 scholarships worth over \$225,000 to graduating area high school seniors.



The Annual Scholarship Golf Classic, presented by TDS and co-hosted by KABA and the Kenosha Area Chamber of Commerce, raised over \$27,000 for the education foundations of KABA and the Chamber in 2012.

"A lot of people have gone further than they thought they could because someone else thought they could."



The Kenosha Leadership Project

Launched as a pilot program in 2012, the Kenosha Leadership Project is an effort to help area high school students improve their academic performance and gain additional exposure to future career and education options.

During this initial pilot year, twenty five Tremper High School students have been selected for the program. The students will receive academic tutoring and mentoring, participate in regular group sessions to learn about career and higher education options, and be required to complete a community service project. Opportunities to connect students with summer employment and part time jobs will also be pursued.

Education Matters, a non-profit tutoring company, is coordinating The Kenosha Leadership Workshop. Thank you to the following companies and organizations for their support to make it possible: **Education Foundation of Kenosha; the JM Kaplan Fund; Johnson Bank; the KABA Foundation; LMI Packaging Solutions, Inc.; and ULINE.**



F.I.R.S.T. Robotics Competition



KABA was proud to once again sponsor in 2012 the LakeView Legends Robotics Team in the F.I.R.S.T. (For Inspiration and Recognition in Science and Technology) Robotics competition in Minneapolis.

Under strict rules, limited resources, and time limits, teams of 15 students or more are challenged to raise funds, design, build, program, test and modify a robot, hone teamwork skills, and perform prescribed tasks against a field of competitors.



4. Ensure all parts of the County are economically, digitally and physically connected.

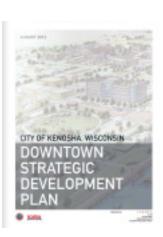
Kenosha Downtown Strategic Development Plan

KABA continued working to advance Downtown revitalization efforts in 2012. KABA, the City of Kenosha, and a steering committee of community leaders engaged the The Lakota Group, a well respected urban planning and design firm, to help set clear priorities.

An extensive planning process ensued and involved significant discussions and dialogue with key stakeholders and the community at large. The result was the creation of the Downtown Strategic Development Plan, which provides a road map for Downtown Revitalization. This plan was formally adopted by the City of Kenosha Common Council in October of 2012.

The plan recommends several core development strategies or initiatives to be pursued, including:

- Zoning Improvements/Modernization to support key elements of the plan
- More aggressive efforts to address vacant properties and buildings
- Establishment of a Downtown Management Organization
- Expansion of the streetcar system





As part of its planning process, the Lakota Group hosted three interactive community workshops intended to gather feedback and opinions from the community.

Over 500 people attended one or more of the events.



"Downtown revitalization influences every economic development issue facing the city of Kenosha, from talent attraction and retention to quality of place to economic diversification."



Public Safety and Broadband Communication Initiative

The Public Safety and Broadband Communication Initiative made significant strides in 2012 toward increasing broadband capacity in Kenosha County.

Communications equipment has been mounted on all of the cellular or communication towers across the entire county and a fiber ring in the western part of the county interconnecting the communication towers to the county network is virtually complete.

Providing the entire county with a 21st Century digital infrastructure – which is the ultimate goal – is a critical component of a successful economic development infrastructure.







Downtown Directional Signage

The City of Kenosha is installing signage leading travelers from Interstate 94 to the Downtown area.

Starting in 2013, directional signs will be installed on 52nd Street (Hwy. 158) east of Green Bay Road—the designated route to Downtown Kenosha. Additionally, two signs on I-94 at the exit for Highway 158 will direct motorists to "Downtown Kenosha Area Museums".

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Target Industry promotion



To support KABA's economic development recruitment efforts, target business and industry sectors have been identified that capitalize on existing and emerging assets in Kenosha County and the larger Chicago Milwaukee corridor. These assets include the transportation network, large regional labor shed, and existing core industries.

KABA is promoting these industry sectors and has created marketing materials highlighting Kenosha County's strengths in these areas.

- Professional services
- Logistics & Distribution
- Advanced Manufacturing
- Food Processing



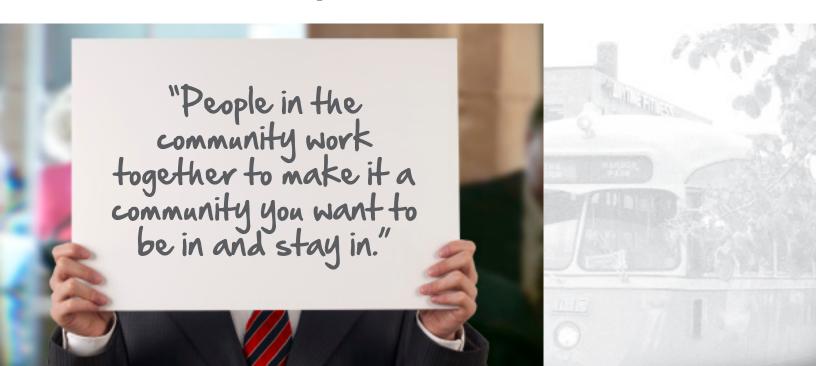
Kenoshasites.com

There is a large selection of commercial, industrial, and multiuse real estate to choose from when a company is looking to locate or expand in Kenosha County. KABA has recently added an interactive GIS mapping utility to its web site which allows users to search according to their building or site requirements, making the process much easier, faster, and more effective. The new online tool provides company executives and site selectors with free and instant commercial real estate data, demographic breakdowns, community details, lists of buildings



available for sale or lease, and information on the local workforce, including education and skills.

5. Build a **distinct image and brand** for Kenosha County.



FINANCIAL INFORMATION

Kenosha Area Business Alliance, Inc. and its Subsidiaries Unaudited Consolidated Statement of Financial Position Compiled for the Years Ending:

	2012	2011
Assets		
Cash & Short Term Investments	\$11,952,066	\$10,873,789
Notes/Advances Receivable Less Reserves	\$14,113,890	\$15,483,410
Other Assets	\$949,550	\$802,404
Total Assets	\$27,015,505	\$27,159,604
Fixed Assets		
Property & Equipment Net of Accumulated Depreciation	\$13,940,816	\$13,846,468
Total Assets & Fixed Assets	\$40,956,321	\$41,006,072
Liabilities		
Accounts Payable & Other Short Term Liabilities	\$1,057,463	\$882,384
Refundable Deposits	\$12,000,000	\$12,000,000
Total Liabilities	\$13,057,463	\$12,882,384
Net Assets		
Unrestricted	\$10,984,283	\$10,655,583
Temporarily Restricted	\$384,305	\$1,661,762
Permanently Restricted	\$16,530,271	\$15,806,342
Total Net Assets	\$27,898,859	\$28,123,688
Total Liabilities and Net Assets	\$40,956,321	\$41,006,072

Unaudited Consolidated Statement of Activities - All Funds, Compiled for the Years Ending:

	2012 Operating	2012 Restricted Funds	2011 Operating	2011 Restricted Funds
Revenues				
Contract Services	\$165,000	\$-	\$165,000	\$-
Membership Dues	\$212,146	\$-	\$217,360	\$-
Loan Service Fees	\$15,325	\$-	\$86,718	\$-
Training/CEO Roundtables Fees	\$76,019	\$-	\$65,691	\$-
New Revolving Loan Fund Contracts	\$-	\$-	\$-	\$1,000,000
Interest (Bank, Investments & Notes)	\$747	\$651,449	\$1,095	\$611,879
Revolving Loan Fund Administration	\$534,327	\$-	\$550,669	\$-
Other	\$70,817	\$125,590	\$69,265	\$53,942
Total Revenue	\$1,074,381	\$777,039	\$1,155,798	\$1,665,821
Expenses				
Personnel	\$682,947	\$-	\$622,588	\$-
Revolving Loan Fund Administration	\$-	\$534,327	\$-	\$550,669
Travel/General Admin./Training/CEO Roundtable	\$69,816	\$-	\$63,905	\$-
Equipment	\$7,060	\$-	\$105	\$-
Mailing/Printing/Office Supplies	\$12,491	\$814	\$17,263	\$930
Accounting/Auditing/Legal	\$41,246	\$1,129	\$35,938	\$4,014
Insurance (Business & General Liability)	\$12,732	\$2,412	\$11,787	\$3,439
Telecommunications/Computer Services	\$9,587	\$859	\$6,030	\$516
Rent/Space Maintenance/Utilities	\$77,823	\$23,793	\$82,800	\$15,409
Membership & Business Development	\$84,905	\$-	\$184,999	\$-
Depreciation & Property Taxes	\$36,877	\$67,479	\$33,930	\$37,137
Miscellaneous	\$12,077	\$88,670	\$15,280	\$2,434
Reserve Adjustment	\$-	\$300,000	\$-	\$(164,000)
Total Expenses	\$1,047,560	\$1,019,484	\$1,074,625	\$450,547
Change In Net Assets	\$26,821	\$(242,445)	\$81,173	\$1,215,274



Banking

Bank of America Bank of Kenosha **BMO** Harris Bank Chase

Cole Taylor Bank

Community State Bank **Educators Credit Union** First American Bank Gateway Mortgage Corporation

MB Financial Bank **PNC Bank**

Johnson Bank

Southern Lakes Credit Union

Southport Bank State Bank of the Lakes Talmer Bank and Trust Tri City National Bank

Business Services

3 Deep Breaths Adecco ADP APEX Alarm Systems, Inc. **Badger Press** Photographics, Inc. Batzner Pest Management, Inc. C.H. Coakley & Company Catalyst Exhibits, Inc. Computer Technologies, Inc. Copy Center Dooley & Associates, LLC Econoprint

Equity Creative Express Employment Professionals Hallum Enterprises, Inc. Heartland Payment Systems Image Management LLC ISTI, Inc. Kelly Services Knoll Lee Hecht Harrison Leitch Printing Corporation Len Iaquinta's Excellence in Communications, Inc. Living As A Leader

M&M Office Interiors, Inc. Martin Group McTernan Wireless/Mobile One Momentum BPA, Inc. Mueller Communications, Inc. OFFSITE, LLC Otto Nelson Moving & Storage **Outstanding Graphics** Over The Top Cuisine Platinum Systems, Inc. Professional Services Group, Inc. Promo540 LLC

QPS Employment Group Ricoh Simplified Staffing Sodexo @ University of Wisconsin-Parkside Stan's Office Technologies Suite Imagery, LLC Terken, Inc. The Bristol Group The Colergét Conference Center **United Scrap** Winter Services, Inc. Wisconsin Fuel & Heating

Construction & Related Industries

Bane-Nelson, Inc. Berghammer Construction Corporation **Bukacek Construction** Camosy Construction Cicchini Asphalt, LLC **Concrete Specialties** Company - Kenosha

Dickow-Cyzak Tile Company **Electrical Contractors of** Wisconsin, Inc. Great Lakes Electric Keller, Inc. Lee Plumbing Mechanical Contractors, Inc.

Martin Petersen Co, Inc. Pieper Electric, Inc. Plumbers and Steamfitters Local #118 U.A. Rasch Construction & Engineering, Inc.

Riley Construction Company, Inc. RJ Underground, Inc. The Bristol Group Titan LED United Scrap Wisconsin Fuel & Heating

Engineering & Architectural Services

Clark Dietz, Inc. Crispell-Snyder, Inc. **Eppstein Uhen Architects** JSD Professional Services, Inc. Kueny Architects, LLC Partners in Design Architects, Inc.

Ruekert Mielke

Government & Education

Carthage College Central High School District of Westosha City of Kenosha Concordia University Wisconsin Gateway Technical College

Herzing University Kenosha County Kenosha Unified School District No. 1 Sodexo @ University of Wisconsin-Parkside St. Joseph Catholic Academy

State of WI Dept. Workforce Development - Job Service Town of Paris Town of Salem Town of Somers Town of Wheatland University of Wisconsin -Parkside

Village of Bristol Village of Paddock Lake Village of Pleasant Prairie Village of Silver Lake Village of Twin Lakes Wilmot Union High School District

Health Care & Related Industries

Abbott
Aurora Health Care
Bradshaw Medical Inc.
Business Health Care Group
Daniel R. Santarelli DDS
Dental Associates, Ltd., Kenosha

Doctors of Physical Therapy Dr. Jeanne S. Vedder, M.D. Dr. Steven Schwimmer, DO, SC Drs. Ganesh & Bharathi Pulla Frantal Dental Care Hospice Alliance, Inc. Hospira Worldwide Inc. Kenosha Community Health Center, Inc. Kenosha Radiology Center Kenosha Visiting Nurse Association & Affiliates Regulatory Compliance Associates Inc. Sports Physical Therapy & Rehab Specialists United Hospital System

Individual

Jerry Franke Ronald R. Frederick David Geertsen Carl D. Holborn, JD MST Rep. Samantha Kerkman Wayne E. Koessl County Executive Jim Kreuser Michael Montemurro Terry Nolan Karl Ostby Clifton Peterson, M.D. Stanley Torstenson Greg Wernisch Russell Ziemann

Insurance, Legal & Financial Services

A.B. Schmitz Agency, Inc.
Alia, DuMez, Dunn &
McTernan, S.C.
Ameriprise Financial
Services, Inc.
Andrea & Orendorff, LLP
Baker Tilly Virchow Krause, LLP
Brookhouse & Hemsing
Law Offices
CliftonLarsonAllen

David Insurance Agency
Davison Law Office, Ltd.
Ehlers and Associates, Inc.
Gateway Mortgage Corporation
Godfrey & Kahn S.C.
Godin Geraghty Puntillo
Camilli, SC
Guttormsen, Hartley, Wilk &
Higgins, LLP
Jenkins & Vojtisek S.C.

Lindner & Marsack, S.C.
Madrigrano, Aiello &
Santarelli, LLC
Michael Best & Friedrich LLP
PPG Partners LLC
Reilly, Penner & Benton LLP
Reinhart Boerner Van
Deuren S.C.
Sam Ruffolo Agency

Scott Olson, CPA, LLC Seymour & Associates, S.C. Tirabassi, Felland & Clark, LLC Trottier Insurance Group Valeri Agency, Inc. Villani, Becker & Larsen S.C. Wegner CPAs Wells Fargo Advisors Whyte Hirschboeck Dudek S.C.

Manufacturing

Abatron, Inc. Abbott **ACCO Brands** Air Flow Technology, Inc. Albany-Chicago Company LLC Allied Plastics, Inc. Anderson Manufacturing Company, Inc. Asyst Technologies, LLC Badgerland Products, Inc. Beckart Environmental, Inc. BEI Electronics, LLC Bio Fab Technologies, Inc. Bothe Associates Inc. Bradshaw Medical Inc. Branko Perforating FWD., Inc. Calumet Diversified Meats, Inc.

Centrisys Corporation **Contact Rubber Corporation** Converting Solutions, Inc. Cordeck **Engendren Corporation** (f/k/a IEA, Inc.) Expanded Technologies Corp. Fair Oaks Farms, LLC Finishing & Plating Service, Inc. Five Star Fabricating, Inc. GEM Manufacturing Inc. Gerdau Horizon Milling LLC Industrial Toolz/Handi-Ramp IRIS USA, Inc. ITO Industries, Inc. Jockey International, Inc.

Kenosha Beef International, Ltd. Kenosha Lumber & Manufacturing Company, Inc. Kirsan Engineering, Inc. Lakeside Steel & Mfg. Co. LMI Packaging Solutions, Inc. Mikrotech, LLC Monarch Plastics, Inc. Norstan, Inc. Northlake Engineering, Inc. Ocean Spray Cranberries, Inc. Ocenco, Inc. Pacific Sands, Inc. Parker Plastics, Inc. POP Manufacturing **Powerbrace Corporation** PPC Industries, Inc.

Pride Abrasive, Inc. Puratos Chocolate USA R+D Custom Automation Reflective Concepts, Inc. **Rust-Oleum Corporation** S.C. Johnson & Son Sanmina-SCI Snap-on Incorporated ST Specialty Foods The Metal Shop United Technology Aerospace Systems-Electric Systems Vista International Packaging, LLC Wickeder Steel Company Xten Industries, LLC





Media

Kenosha Community Media, Inc.

Kenosha News

Non-Profit

Boys & Girls Club of Kenosha Goodwill Industries of Southeastern Wisconsin, Inc. I.B.E.W. Local 127 Jane Cremer Foundation Kenosha Achievement Center, Inc. Kenosha Area Chamber of Commerce, Inc. Kenosha Area Convention & Visitors Bureau Kenosha Area Family and Aging Services, Inc. Kenosha Common Markets, Inc. Kenosha Community Foundation Kenosha Country Club Kenosha Human Development Services, Inc. Lake County Partners Lemon Street Gallery & ArtSpace, Inc. Twin Lakes Area Chamber & Business Assoc., Inc. United Way of Kenosha County WHEDA Women and Children's Horizons, Inc.

Real Estate

Ark Apartments, LLC
Bear Realty Inc.
CenterPoint Properties
Clovis Point, LLC
Darwin Realty & Development
Corporation

Garretto Real Estate LLC
JAM Investment Properties, LLC
Janko Group
Landmark Title Corporation
Lee & Associates of Illinois LLC
Legacy Property Management
Services, LLC

Paddock Lake Heights
Paine/Wetzel / TCN
Worldwide
Petretti Builders & Developers
Pitts Brothers & Associates LLC
Prudential Premier Properties

RE/MAX Elite, Inc.-Mary Dixon The Club at Strawberry Creek Tri-State Realty, Ltd. WISPARK LLC Zilber Property Group

Retail Establishments

Ambrosia Juice Co.
Best Western Kenosha
Calumet Diversified Meats, Inc.
Candlewood Suites
Cast, LLC DBA Sazzy B
Dickow-Cyzak Tile Company
Flowers by Joseph, Inc.
Good Vibrations, LLC

Gordon Food Service
Jelly Belly Candy Company
Jess Beyer, lia sophia Advisor
Jockey International, Inc.
Kentucky Fried Chicken
Lakeside Music, LLC
Luigi's Pizza Kitchen
McTernan Wireless/Mobile One

Mitchell Carpets
Paielli's Bakery, Inc.
Palmen Auto Group
Pleasant Prairie Premium Outlets
Rode's Camera & Photo
Supplies
Rustic Road Brewing Co.
Spiegelhoff's Supervalu

Tenuta's Delicatessen & Liquors, Inc.
Total Furniture
Triangle Appliance, Video & Carpeting Inc.
Twin Lakes Country Club Golf Course
Wilmot Mountain, Inc.

Telecommunications & Utilities

Kenosha Water Utility

TDS

We Energies

Transportation, Distribution & Warehousing

Affiliated Foods Midwest Associated Bag Company C.H. Coakley & Company C.H. Robinson Worldwide, Inc. Exel Gordon Food Service Heartland Produce Co. Hospira Worldwide Inc. Jay-Bee Collision Repair Center Jelly Belly Candy Company Jensen & Jensen, Inc. JHT Holdings, Inc. Mann Warehouse Otto Nelson Moving & Storage Pepsi Americas Pulera Collision Auto Care Center Rehrig Pacific Company SuperValu, Inc. Uline, Inc. Volkswagen Group of America, Inc. Yamaha Motor Corporation, USA



The Kenosha Area Business Alliance (KABA) is a public-private partnership. 5500 Sixth Avenue, Suite 200, Kenosha, WI 53140 | 262.605.1100

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